## Very small countries: organizational choice and international outsourcing

Table 4.5: Theoretical expectations versus reality – airports

| Airports | Costs VSC | Cost diff. between VSC and FPUBL | Theoretical expect.  |  |
|----------|-----------|----------------------------------|----------------------|--|
|          | high      | 3 units <sup>a</sup>             | int. outs. in        |  |
|          |           |                                  | landlocked countries |  |

| Country                        | Pref.<br>homogen. | Theoret. expect. | Actual<br>provision | Remarks  | Exp. fulf. |
|--------------------------------|-------------------|------------------|---------------------|--|------------|
| Andorra                        | high              | no airports      | no airports         |  | +          |
| Antigua a.<br>Barbuda          | high              | airports         | 1 airport           | 3 islands  | +          |
| Bahamas                        | high              | airports         | 31 airports         | 690 islands  | +          |
| Barbados                       | high              | airports         | 1 airport           | 1 island   | +          |
| Belize                         | relatively low    | airports         | 1 airport           |  | +          |
| Brunei                         | relatively low    | airports         | 1 airport           |  | +          |
| Dominica                       | high              | airports         | 2 airports          | 1 island   | +          |
| Grenada                        | high              | airports         | 2 airports          | 2 islands  | +          |
| Iceland                        | high              | airports         | 10 airports         | 1 island   | +          |
| Liechtenstein                  | high              | no airports      | no airports         |  | +          |
| Luxembourg                     | high              | no airports      | 1 airport           |  | -          |
| Malta                          | high              | airports         | 1 airport           | 1 island   | +          |
| Micronesia                     | high              | airports         | 5 airports          | many islands   | +          |
| Monaco                         | high              | no airport       | no airports         | linked to Nice<br>Airport with<br>helicopter service | +<br>ce    |
| Nauru                          | relatively high   | airports         | 1 airport           | 1 island   | +          |
| Palau                          | relatively high   | airports         | 1 airport           | 241 islands  | +          |
| San Marino                     | high              | no airports      | no airports         |  | +          |
| Seychelles                     | relatively high   | airports         | 4 airports          | 115 islands  | +          |
| St. Kitts<br>a. Nevis          | high              | airports         | 2 airports          | 2 islands  | +          |
| St. Lucia                      | high              | airports         | 2 airports          | 1 island   | +          |
| St. Vincent<br>a. t. Grenadine | high<br>es        | airports         | 2 airports          | 2 islands  | +          |

a maximum: 5 units; minimum: 0 units.

 $Abbreviations: \ diff. = difference; Exp., expect. = E(e)xpectation; homo. = homogeneity; Theoret. = Theoretical; fulf. = fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations and the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectations are the fulfilled; n.a. = not available; int. = international; outs. = outsourcing. +: expectational = outs. +: expectational = ou$ 

tion fulfilled; -: expectation not fulfilled.

Sources: http://www.emulateme.com/content/[COUNTRYNAME].htm as of 02/09/00.